

2026 COUNTY TRUSTEE ORIENTATION

Comptroller of the Treasury
Division of Local Government Audit



Objectives...

- ◆ Introduce you to the Comptroller's Office and the Division of Local Government Audit (LGA)
- ◆ Tell you about the annual audit process
- ◆ Talk about your transition into office
- ◆ Answer a question or two...



Comptroller of the Treasury



Constitutional Officers

- ◆ Tennessee has three (3) Constitutional Officers:
 - Comptroller of the Treasury
 - Treasurer
 - Secretary of State
- ◆ Elected in a joint session of the General Assembly
 - Comptroller and Treasurer, every 2 years
 - Secretary of State elected every 4 years

The “Money Cop”

**Comptroller
Jason Mumpower**



COT Mission:

Make Government Work Better

Core Values:

Honesty – integrity – accuracy – reliability -
accountability



Comptroller Divisions

13 Divisions with over 600 employees

- Administration: (incl. **Open Records Counsel**)
- Office of Management Services
- Technology Solutions
- State Government Finance
- Office of Research and Education Accountability
- Health Provider Review



Comptroller Divisions (cont.)

- ◆ **Local Government Finance**
- ◆ **Division of Property Assessments**
- ◆ **Office of State Assessed Properties**
- ◆ **Board of Equalization**
- ◆ **Department of Audit:**
 - **State Audit**
 - **Investigations**
 - **Local Government Audit (LGA)**

Local Government Audit (LGA)

- ◆ Employs approximately 115 people
- ◆ Main Office – Cordell Hull Building, Nashville
- ◆ Regional Offices – Jackson, Cookeville, and Knoxville
- ◆ Perform audits in 91 counties, monitor 4 CPA counties
- ◆ Other duties:
 - Provide technical assistance and advice
 - Perform IS reviews
 - Review funds administered by the DA's and DTF
 - Review contract audits of over 1,600 municipal governments/nonprofits/component units
 - And more...



Division of Local Government Audit

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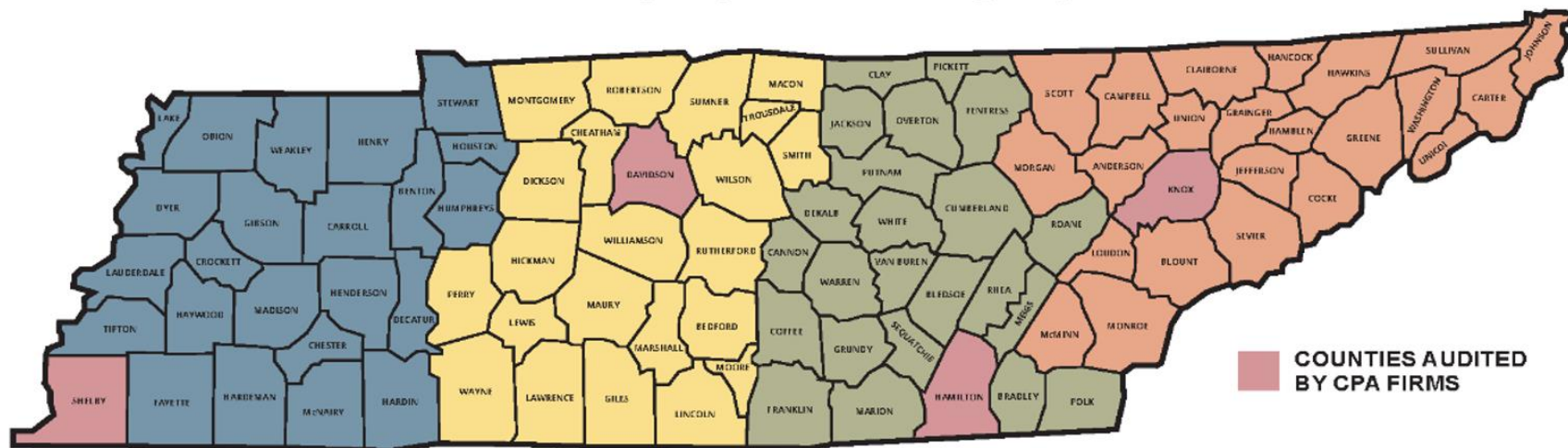
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**Director
Local Government Audit
Bryan Burklin**



LGA - Makeup

- ◆ Nashville Management Team: director, one assistant director, 2 principals (audit operations, audit quality and review), 2 review managers
- ◆ Regional Office Staff: each region has 1 manager, 4 senior auditors, and 15 auditors
- ◆ Regional Coverage: 22 to 23 counties each
- ◆ Auditors commute to work from their homes or telecommute

Audits

Audits – statutes and standards

- ◆ **Section 4-3-304, *Tennessee Code Annotated (TCA)***
 - Comptroller's Department of Audit is required to make annually an audit of 95 counties
 - Auditors are a part of your office
- ◆ **Governmental accounting and auditing are governed**
 - American Institute of CPAs (AICPA)
 - Government Auditing Standards (GAS)
 - Governmental Accounting Standards Board (GASB)
 - Office of Management and Budget (OMB) - Single Audit

Purpose of an Audit

To express an opinion about whether financial statements are materially misstated based upon work performed

Audit Particulars

- ◆ Post audit of the prior fiscal year – July 1 to June 30
- ◆ Offices Audited:
 - All elected officials, director of schools, and C/M
 - Exceptions: assessors and judges
- ◆ Audit Time: 600 to 2,000 hours (3 to 5 days/trustee)
- ◆ Audit Approach: Risk-based approach; test and sample
- ◆ Audit Assurance : reasonable assurance, not absolute
- ◆ Audit Cost: set by 9-3-210, TCA (\$.47/capita)

The Audit Process

- ◆ Mid-February through June:
 - Planning and preliminary fieldwork
 - Entrance Conference
 - ◆ Meet, exchange information, expectations, time frame, etc.
- ◆ July 1 through mid-February is “audit season”
- ◆ Auditors will spend several weeks in the county
- ◆ Finished work is reviewed and exits prepared
- ◆ Exit conferences – last thing done on-site

The Audit Process - Exit



◆ The Exit Conference

- A confidential, face-to-face meeting to review results
- A formal confidential document is shared
 - ◆ Findings, recommendations, and discussion points
 - ◆ Exit conducted even if no findings are noted
- Signed by official as evidence topics were discussed – not evidence of agreement
- When findings occur, officials...:
 - ◆ ...are encouraged to provide written responses
 - ◆ ...**must** provide corrective action plans

The Audit Process - Exit

◆ When disagreements arise:

- We will have our documentation for the finding.
- If shown we are wrong, the finding will be removed.
- If the official and auditor cannot agree:
 - ◆ Official should write a response to be included in the final report (may be paraphrased for volume/clarity)
- The auditor reserves the right to rebut or comment on the officials' written responses
 - ◆ “The power of the pen” belongs to us

The Audit Process – Report Distribution

- ◆ A draft report is compiled and reviewed by area manager then sent to Nashville and subjected to several reviews
- ◆ About 2 days before public release:
 - PDF report emailed to mayor, director of schools, highway official, and finance director(s)
 - Summary of Audit Findings sent to county commissioners, BOE, other local officials, local DA, your state senators and representatives, certain other state officials
- ◆ Audits are public documents posted to the COT website www.comptroller.tn.gov



Transition into Office



Transition of Officials - General

- ◆ Section 8-49-101, *TCA*
 - Requires the transfer of records and assets to create a smooth transition for work to continue
- ◆ Document cut-off of receipts, checks, financial records, inventories
- ◆ May change keys, locks, combinations, but **must** delete computer access for outgoing personnel
- ◆ Audits are not performed on demand
- ◆ **Make prudent staffing decisions**

Transition of Officials – Bank Accounts

- ◆ May use same bank accounts as outgoing official
 - Obtain new signature cards effective 9/1
- ◆ If new accounts are opened on 9/1, make sure not to close old accounts until outstanding items have cleared

Transition of Officials - Inventory

- ◆ Outgoing official
 - Should prepare an inventory of equipment, supplies, bank accounts, etc. as of August 31
- ◆ Incoming official
 - Prepare new inventory or confirm inventory of outgoing official
- ◆ Ideally both officials sign off on inventory

Transition - Deputy Assistance

◆ 8-20-101, *TCA*

- Requires trustee, clerks of courts, register, and sheriff – to have either a court decree or letter of agreement for employee hire
- The agreement will show the number of deputies and the salaries

◆ Ideal transition – hopefully able to retain existing experienced employees for continued uninterrupted service

Bonds/Insurance

- ◆ All elected officials must be bonded or be covered by an employee dishonesty insurance policy – see TCA for guidance and minimum amounts of bonds or insurance coverage
- ◆ CTAS can assist

Trustees have 3 main duties:

◆ 8-11-104 TCA

1. Collect property taxes
2. Account for and disburse county funds (banker)

◆ 5-8-301 TCA

3. Invest idle funds in accordance with statute
 - ◆ Safety
 - ◆ Liquidity
 - ◆ Yield

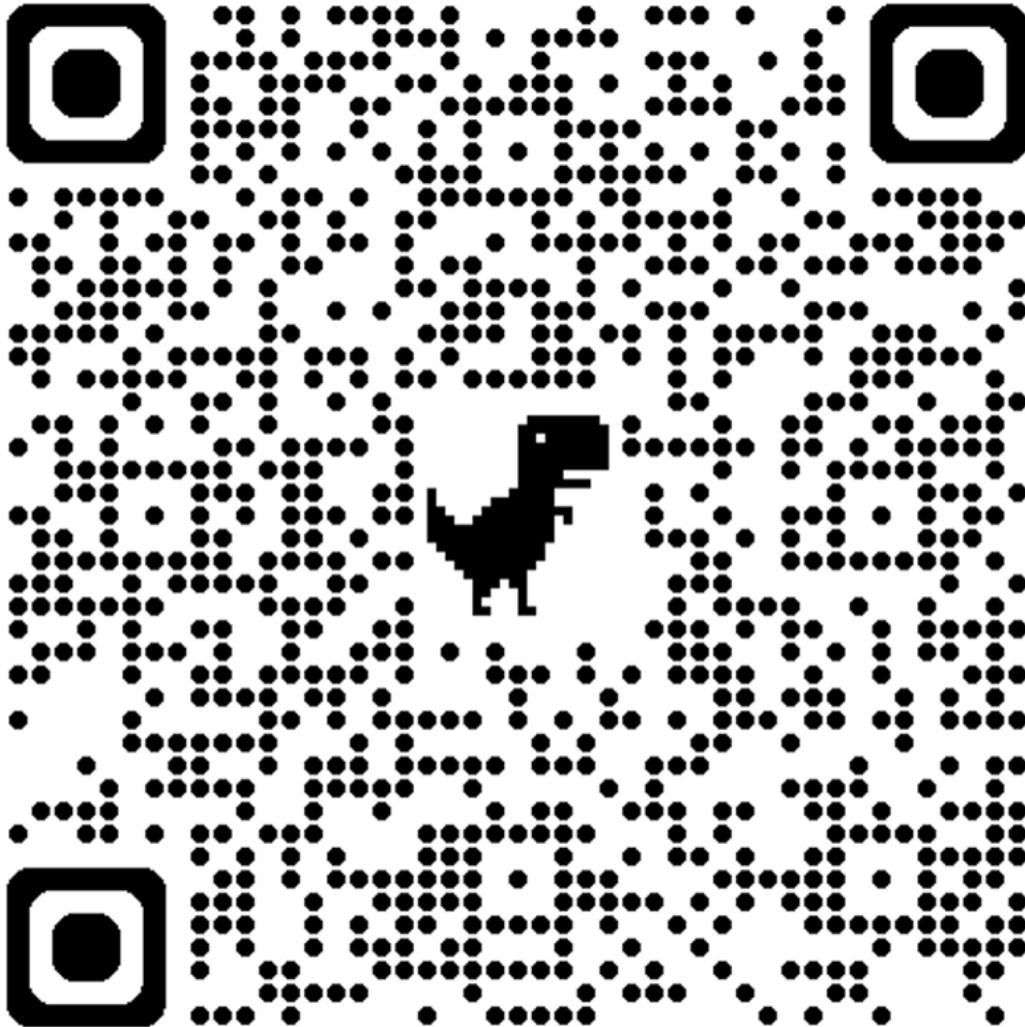
Authority is Permissive

- ◆ Statutes are permissive – not prohibitive.
 - They tell you what you can do, not all the things you can't
 - Silence does not constitute permission
- ◆ The statutes must specifically allow an action, or it is not permitted
- ◆ **The burden of proof is yours**

Statutory Authority

◆ 5-8-301, TCA

- This statute authorizes investment and details specific investment options available to county governments.



A Guide to Investing Idle County Funds

Common Investments

- ◆ Certificates of Deposits
- ◆ Local Government Investment Pool (LGIP)
- ◆ U.S. Government Securities
- ◆ Securities of States and Political Subdivisions

Beware of the sales pitch.....



**Check with the State Treasurer
or the Comptroller's Office!**



Welcome to County Government

- ◆ You are not running a business
- ◆ You are a steward of county funds
- ◆ Statutes now guide your world – those statutes are spread throughout the *TCA*
 - Title 5 – general county operations
 - Title 8 – public officers and employees
 - Title 67 – taxes and licenses

Welcome to County Government

- ◆ You do not spend money – you collect and remit to various governments and agencies
- ◆ **All financial transactions (purchases/payroll) flow through the mayor or finance department – subject to applicable policies and procedures**
- ◆ A section of the General Fund budget is dedicated to operating your office – that budget, once passed by the commission, is the law

Internal Controls are Required

- **9-18-102(a), TCA**

- Each agency of state government and institution of higher education along with each county, municipal, and metropolitan government shall establish and maintain internal controls...
- Internal controls are not designed to be efficient, but to safeguard the county's assets
- LGA - *Internal Control Manual*



General Advice from an Auditor

- ◆ The public is watching and reporting
- ◆ Learn your craft – become an expert at it
- ◆ Hire and maintain qualified staff
- ◆ Participate in your office – be visible and lead
- ◆ Seek continuing professional education (learn)
- ◆ Participation in professional associations allow you to network and learn from your peers

You answer for your office!



Miscellaneous Information



Tennessee requires county officials to report fraud, waste and abuse

- **T.C.A. 8-4-503(a)**

- A public official with knowledge based upon available information that reasonably causes the public official to believe that unlawful conduct has occurred shall report the information in a reasonable amount of time to the office of the comptroller of the treasury.

- **T.C.A. 8-4-502**

- Reasonable amount of time = no more than five (5) working days



Local Government Audit Website

<https://www.comptroller.tn.gov/office-functions/la>

Fraud, Waste, and Abuse reporting:
Online or at 1-800-232-5454



Cyber Threats are real – be vigilant

- ◆ Information System Best Practices
- ◆ Cybersecurity Resources

<https://www.comptroller.tn.gov/office-functions/la>

CCFO - Certified County Finance Officer

- ◆ Voluntary program to promote increased competency
- ◆ Funding annually appropriated by the Legislature to CTAS
 - Reimburses candidates for expenses + \$1,000 stipend
- ◆ Curriculum consists of 11 courses:
 - Including - Internal Control and Audit; Budgeting; Governmental Accounting; Financial Reporting; Purchasing; etc.
- ◆ Requires 16 hours of annual CPE (provided by LGA)

<https://www.comptroller.tn.gov/office-functions/la/e-services/certified-finance-officer-programs.html>

Make Government Work Better

It's your job now!

**It's always better to call
the Comptroller, before
the Comptroller calls you!**



Congratulations and Good Luck!

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